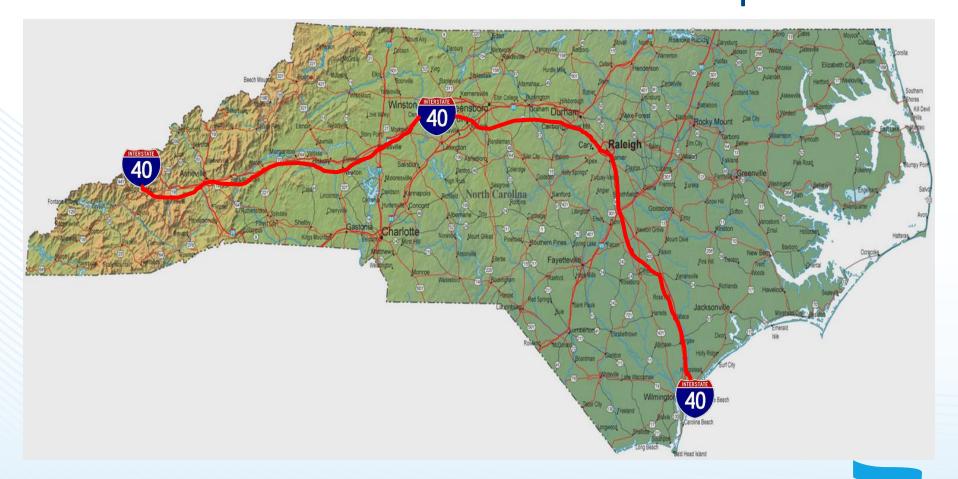


How Certificate of Need Laws Impact Patient Care

Joint Legislative Committee on Access to Healthcare and Medicaid Expansion
April 11, 2022

EmergeOrtho, PA Who Are We & What Is Our Footprint?



EmergeOrtho, PA Who Are We & What Is Our Footprint?



- ◆ largest physician-owned orthopedic practice in the state and fifth-largest in the country with over 1,850 employees statewide
- ◆ 45 outpatient offices in 20+ counties from the mountains to the coast
- 130 Physicians
- spine, sports medicine, joint replacement & reconstruction, hand & upper extremity, foot & ankle, trauma, pediatrics, and pain management.



Today's Independent Group Challenges

- Downward pressure on reimbursements
- Unrelenting increased cost to provide services
- Governmental regulation and mandates
- Movement away from Fee for Service Payments
- Balancing control of healthcare dollars with hospital systems
- Value for cost initiatives transparency/outcomes
- Restricted commercial health insurance networks



What is important? How do we compete?

- Size/Scalability/Leverage
- Institutional Knowledge and Robust Analytics
- Platforms to Understand "Cost of Care"
- Sustainable Service Bundles and Value-Based Care
- Develop Evidence-Based Treatment Algorithms for "Episodes of Care" (surgical and non-surgical)
- ◆ Telemedicine, education, access to care, price transparency and accountability by all including Payors, Patients and Providers....and Policymakers



Patient Access: 27 Walk-In Clinics Statewide, Telehealth and Self Scheduling



Walk, Hobble or Crawl in Today!





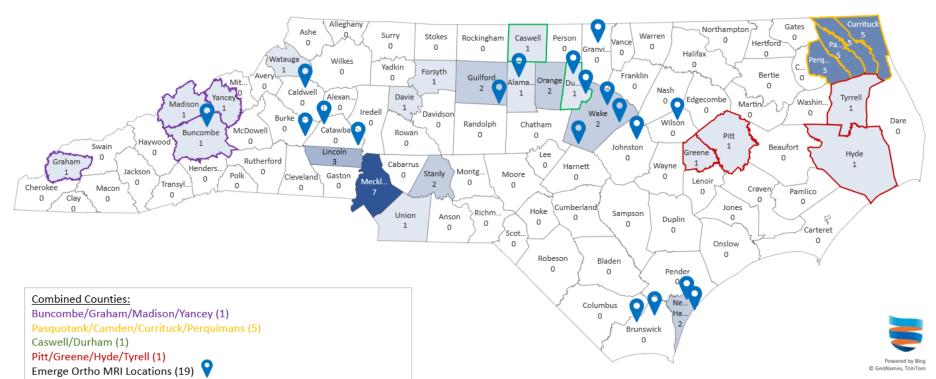


Patient Access to Advanced Imaging



MRI Needs Per County SMFP 2012 to 2022





Annual MRIs in Counties Without "Need" in 10 years

County	▼ Blue Ridge	Foothills	Triad	Coastal	Triangle	Total
ONSLOW				404	2	406
HALIFAX					190	190
BRUNSWICK	2			154		156
JOHNSTON			1		121	122
WILSON				1	111	112
HENDERSON	94					94
CALDWELL	1	88			1	90
MCDOWELL	39	47				86
PENDER				85	1	86
BURKE	12	71				83
NORTHAMPTON					63	63
DUPLIN				54		54
HAYWOOD	53					53
CATAWBA	1	44		1		46
TRANSYLVANIA	42					42
JACKSON	32	1				33
NASH				1	30	31
COLUMBUS				28		28
HERTFORD					27	27
HARNETT					23	23
MACON	20					20
WAYNE				1	19	20
SAMPSON				6	13	19
GRANVILLE					17	17
PERSON					15	15
RUTHERFORD	13	1				14
FRANKLIN				1	12	13
BERTIE					12	12
CUMBERLAND				1	10	11
WILKES		10			1	11
VANCE					11	11
EDGECOMBE				1	9	10
JONES				9	1	10
BLADEN				10		10
Total	344	275	9	773	719	2,120



Patient Cost for Advanced Imaging



http://www.bcbsnc.com/content/providersearch/treatments/index.htm#/
As of 10.2.19



Estimated Treatment Cost Results

MRI Lower Limb, 30 miles from 28403 - Modify Your Search

Emergeortho, PA

3787 Shipyard Blvd Wilmington, NC 28403

Wilmington Health PLLC

1227 Medical Center Dr Wilmington, NC 28401

New Hanover Regional Medical Center 2131 S 17th St

Novant Health Brunswick Medical Center

240 Hospital Dr NE Bolivia, NC 28422

Wilmington, NC 28401

Blue Value \$817

Blue Options, Blue Advantage

\$817

Blue Value

\$1,181

Blue Options, Blue Advantage

\$1,181

Blue Value

\$2,350

Blue Options, Blue Advantage

\$2,585

Blue Value

\$2,401

Blue Options, Blue Advantage

\$2,802





MRI- Triangle

http://www.bcbsnc.com/content/providersearch/treatments/index.htm#/
As of 10.2.19

Estimated Treatment Cost Results

MRI Lower Limb, 30 miles from durham nc - Modify Your Search

Emergeortho, PA

120 William Penn Plz Durham, NC 27704

Rex Hospital

4420 Lake Boone Trl Raleigh, NC 27607

UNC Hospitals

101 Manning Dr Chapel Hill, NC 27514

Duke University Hospital

2301 Erwin Rd Durham, NC 27710 Blue Value \$817

Blue Options, Blue Advantage \$817

\$1,299

Blue Options, Blue Advantage \$1,618

Blue Value

\$1,434

Blue Options, Blue Advantage

\$1,740

Blue Options, Blue Advantage

\$1,608





MRI-Triad

Estimated Treatment Cost Results

http://www.bcbsnc.com/content/providersearch/treatments/index.htm#/
As of 10.2.19

MRI Lower Limb, 30 miles from greensboro nc - Modify Your Search

Emergeortho, PA 3200 Northline Ave Ste 200 Greensboro, NC 27408

Orthocarolina, PA

445 Pineview Dr Ste 220 Kernersville, NC 27284

Novant Health Forsyth Medical Center

3333 Silas Creek Pkwy Winston Salem, NC 27103

North Carolina Baptist Hospital

Medical Center Blvd Winston Salem, NC 27157 Blue Value \$817

Blue Options, Blue Advantage

\$817

Blue Value

\$822

Blue Options, Blue Advantage

\$822

Blue Value

\$1,544

Blue Options, Blue Advantage

\$1,783

Blue Value

\$1,615

Blue Options, Blue Advantage

\$1,765

Moses Cone not reported on website





MRI- Foothills

Estimated Treatment Cost Results

http://www.bcbsnc.com/content/providersearch/treatments/index.htm#/
As of 10.2.19

MRI Lower Limb, 30 miles from Hickory NC - Modify Your Search

Emergeortho, PA

2165 Medical Park Dr Hickory, NC 28602

Orthocarolina, PA

214 18th St SE Hickory, NC 28602

Frye Regional Medical Center

420 N Center St Hickory, NC 28601

CHS Blue Ridge

2201 S Sterling St Morganton, NC 28655 Blue Value \$817

Blue Options, Blue Advantage

\$817

Blue Value

\$822

Blue Options, Blue Advantage

\$822

Blue Value

\$1,163

Blue Options, Blue Advantage

\$1,268

Blue Value

\$2,016

Blue Options, Blue Advantage

\$2,532

Catawba Valley Medical Center

810 Fairgrove Church Rd Hickory, NC 28602 Blue Options, Blue Advantage \$2,158





MRI- Blue Ridge

http://www.bcbsnc.com/content/providersearch/treatments/index.htm#/
As of 10.2.19

Estimated Treatment Cost Results

MRI Lower Limb, 30 miles from Asheville NC - Modify Your Search

Emergeortho, PA

129 McDowell St Asheville, NC 28801

Orthocarolina, PA

7 Vanderbilt Park Dr Asheville, NC 28803

Haywood Regional Medical Center

262 Leroy George Dr Clyde, NC 28721

Marg R. Pardee Memorial Hospital

800 N Justice St Hendersonville, NC 28791

Park Ridge Health

100 Hospital Dr Hendersonville, NC 28792 Blue Value \$817

Blue Options, Blue Advantage

\$817

Blue Value

\$822

Blue Options, Blue Advantage

\$822

Blue Value

\$1,078

Blue Options, Blue Advantage

\$1,078

Blue Value

\$1,889

Blue Options, Blue Advantage

\$1,889

Blue Value

\$2,427

Blue Options, Blue Advantage

\$2,427

Mission not reported on website



MRI Take-Aways

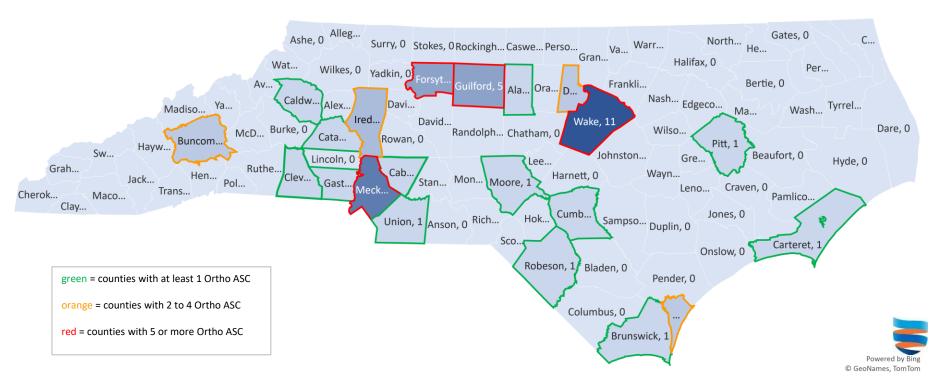
- ◆ Limited Access to Rural Counties and associated transportation barriers (young & elderly)
- Diversion to Higher Cost Facilities
- Challenges with Patient Care Coordination/An External Facility does not allow seamless Integration with Physician Electronic Medical Record
- Patient Wait times/Negative Effect on Patient Care
- Need action from policymakers to remove barriers of patient access to advanced imaging



Patient Access to Ambulatory Surgery Centers

Number of Ortho ASC per County in 2022

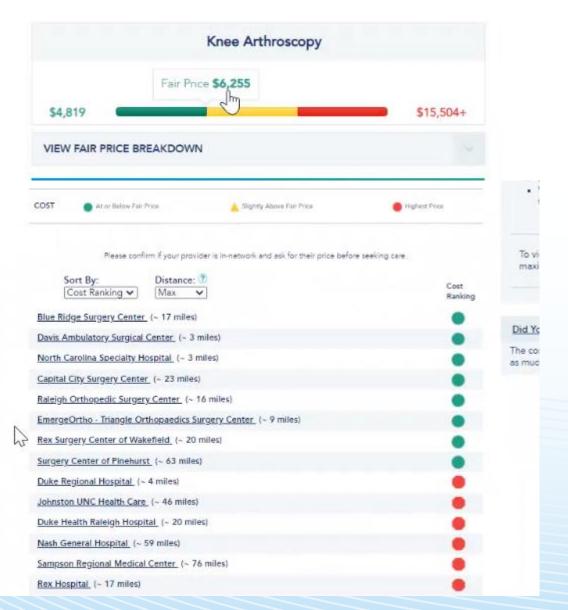




Patient Cost at Ambulatory Surgery Centers

Knee Arthroscopy – NC

Source: healthcare bluebook



Thank You and Questions

